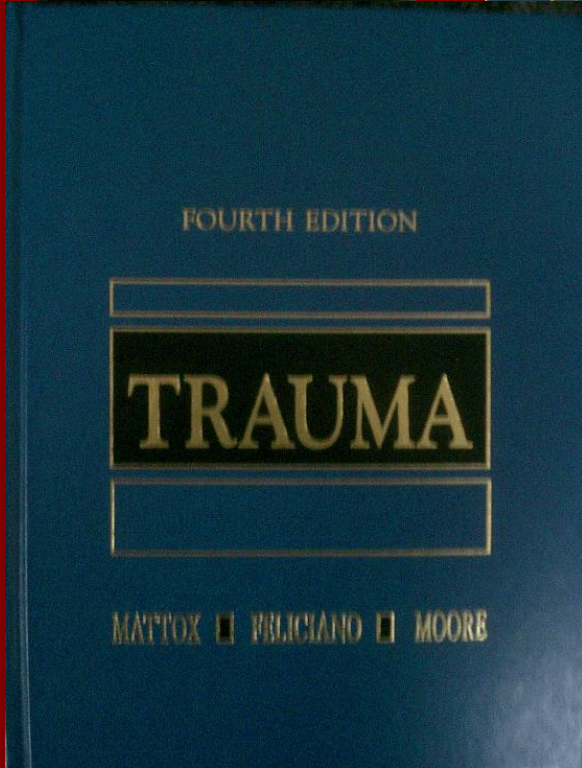
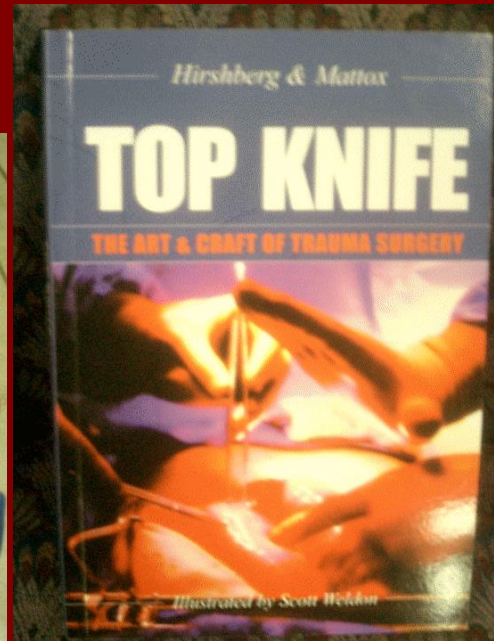
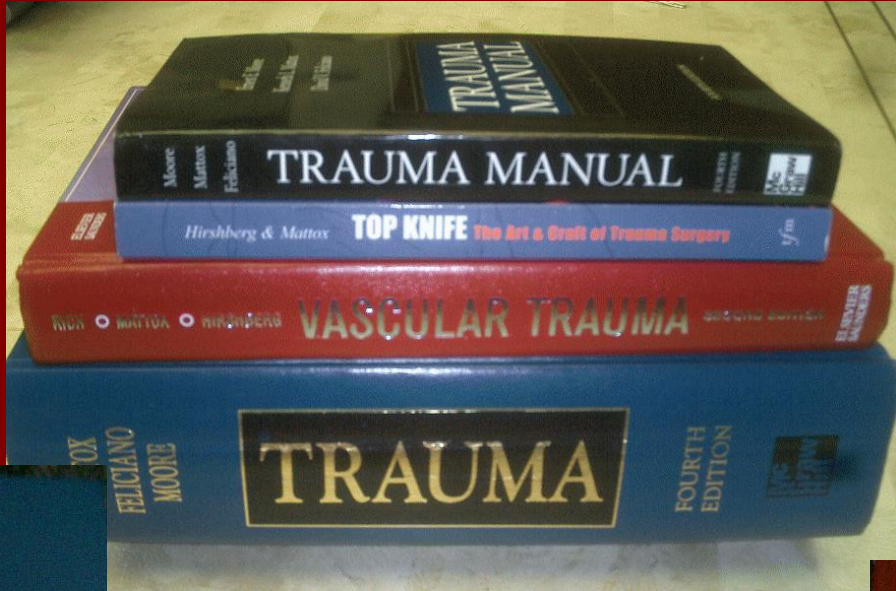
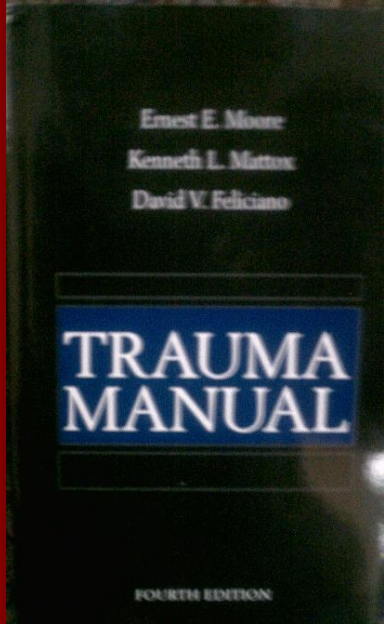
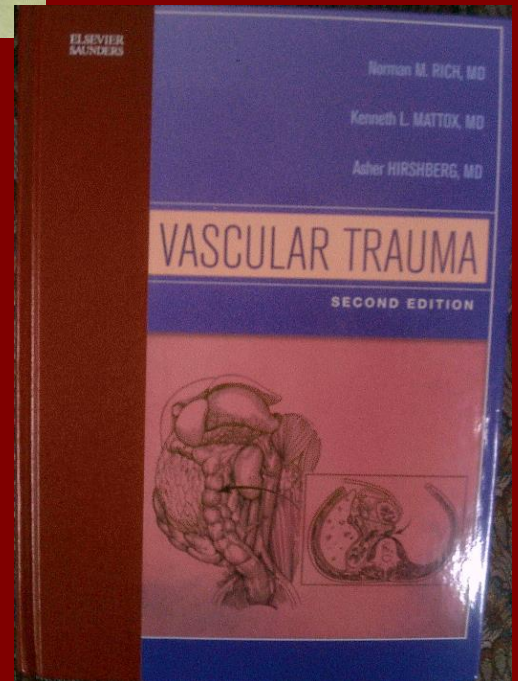


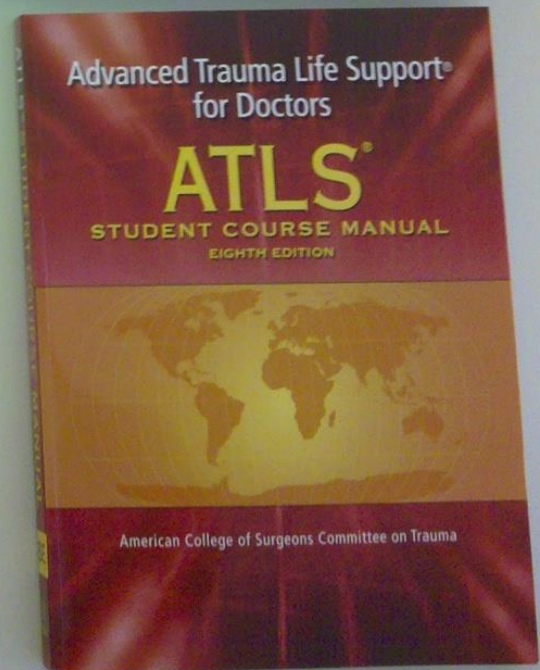
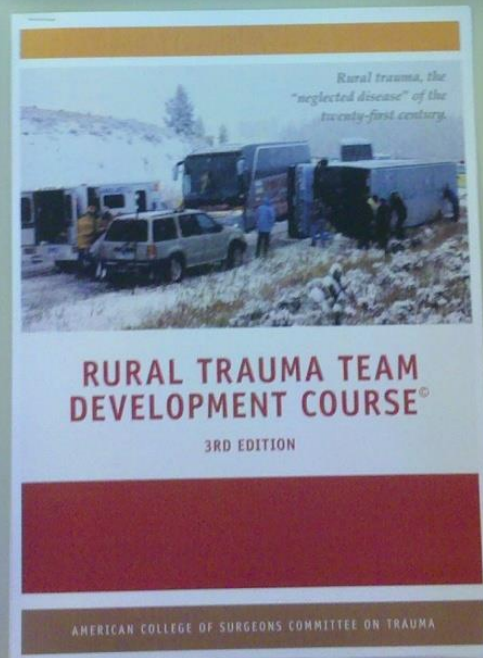
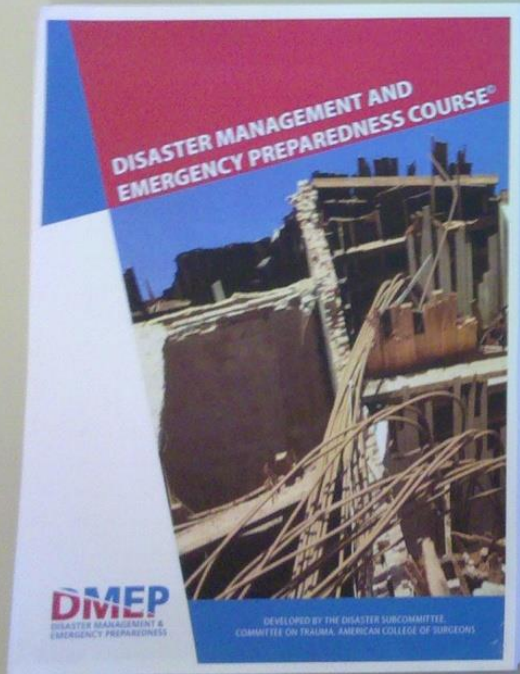
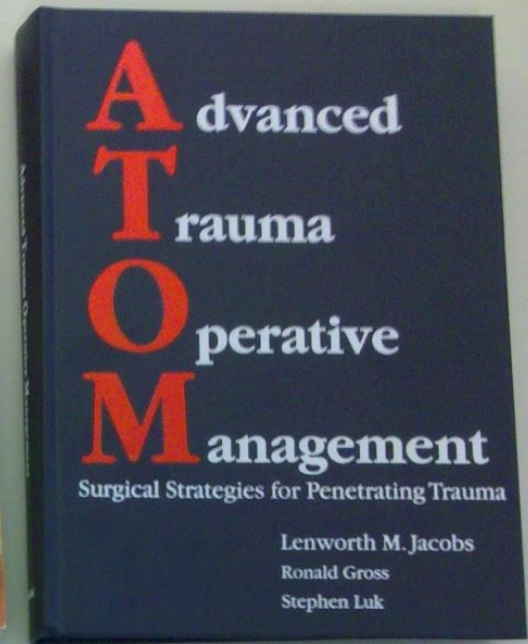
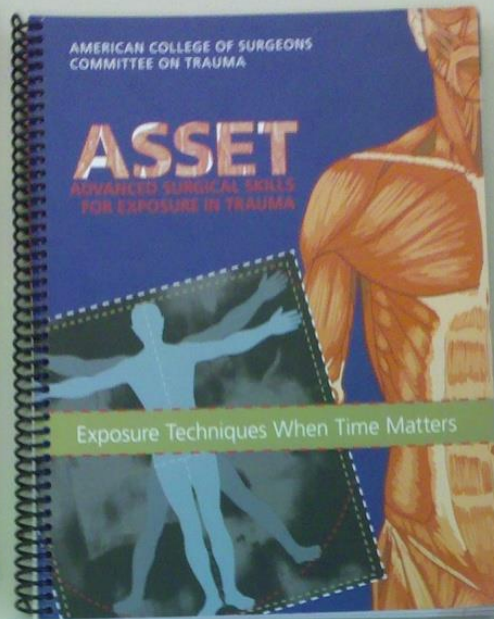
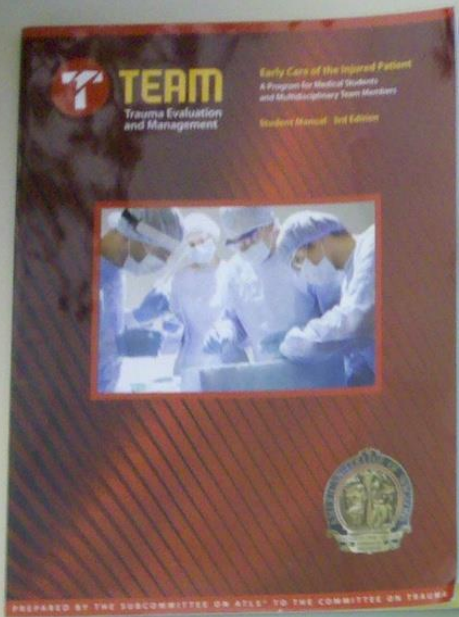
3. STANDARDS EMS & Other

EPIPHANY



TRAUMA





Over riding PRINCIPLES

- **Created PROFESSIONAL organizations**
 - **Certified Regional Government**
 - **Reviewed Locally**
- **Credentialed by DATA**

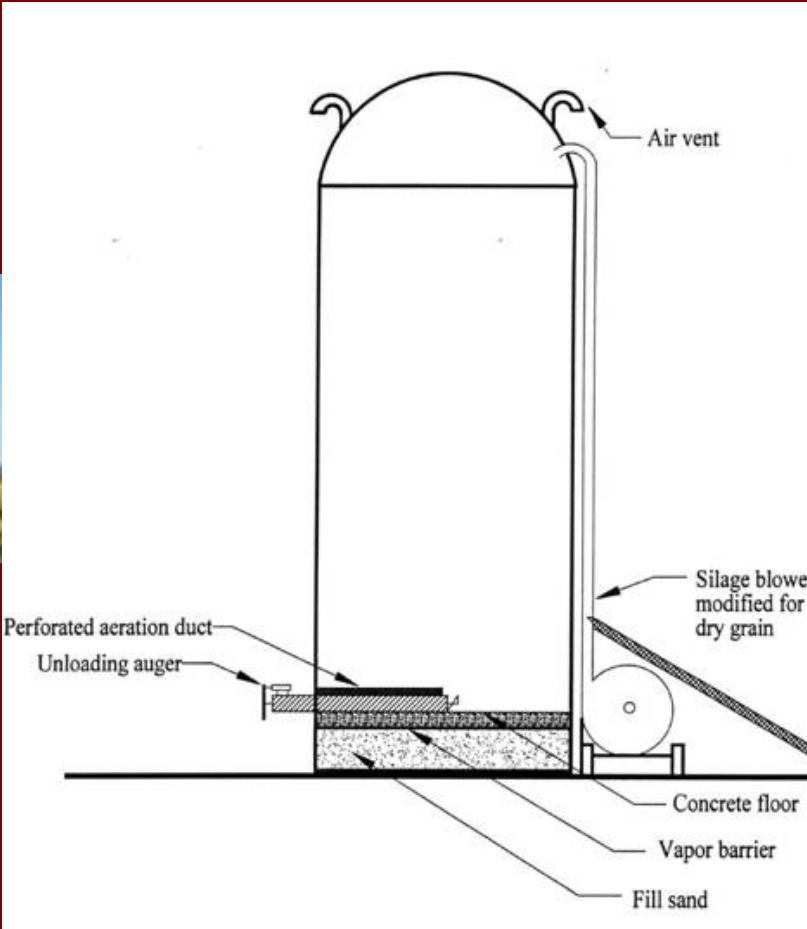
1. FIRST

Lesson of the SILOS

EPIPHANY

SILOS

SILOS



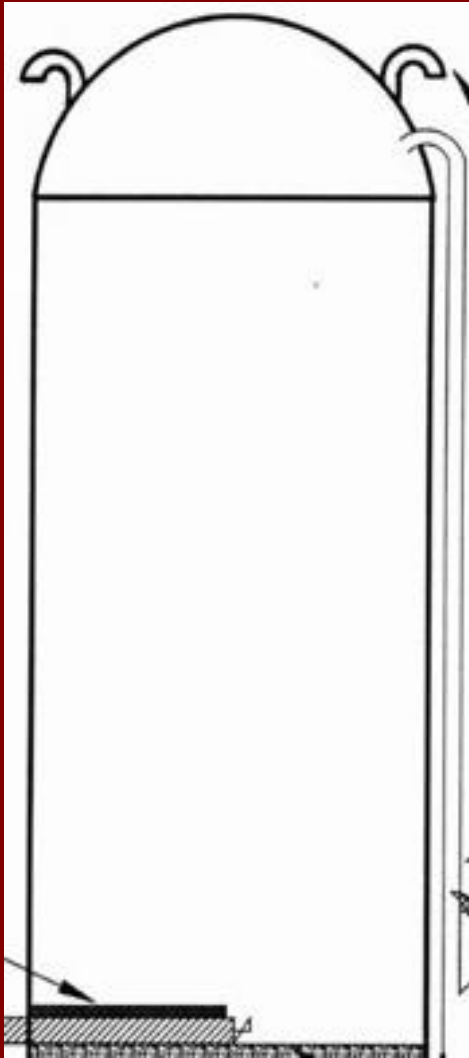
Silos

Anatomy & Physiology



- Tall
- Imposing
- Windowless
- Imbedded in weeds
- Disconnected
- Isolated
- Not integrated
- Aloof
- Fills from the top

Silo Anatomy & Physiology



- **Contains uniform “stuff”**
- **Can be contaminated**
- **Sometimes EXPLODES**
- **Cannot see contents (unless inside)**
- **Top down management**

Silos



Weeds

**Communications
from
one silo to another
often involve
wading around in
the weeds**

Each SILO is SEPARATE

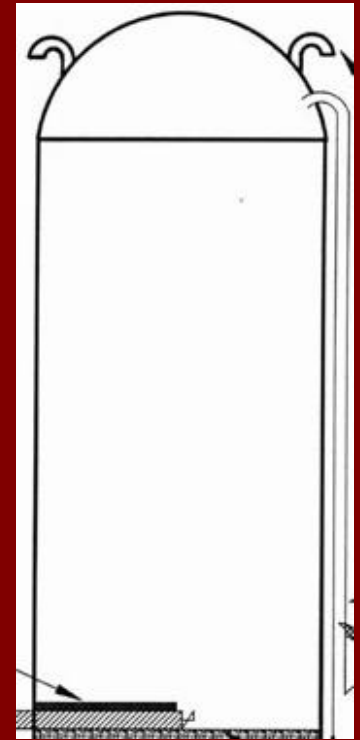
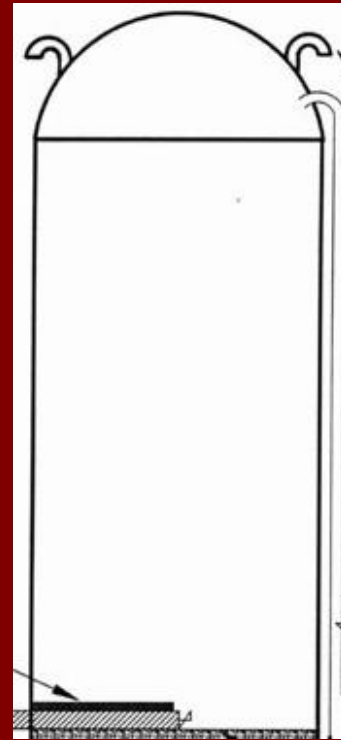
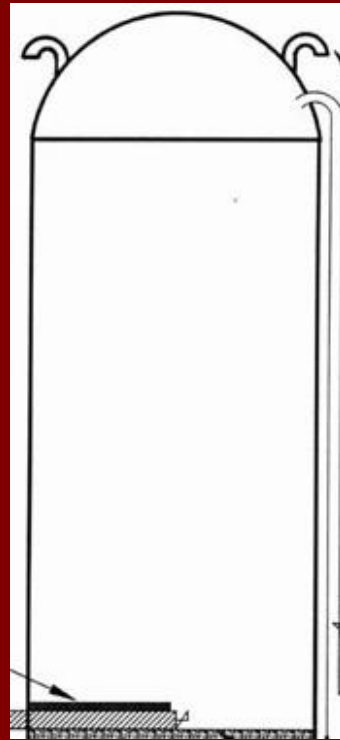
Rescue

EMS

Medical Care

Security

Infrastructure



EMS View

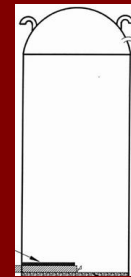
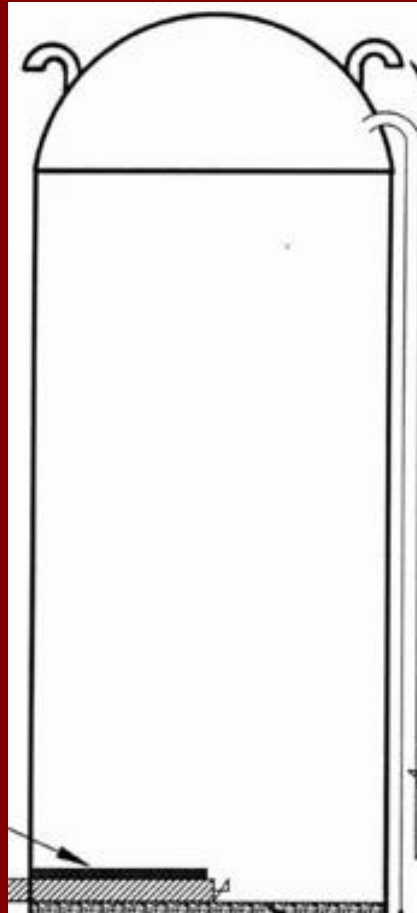
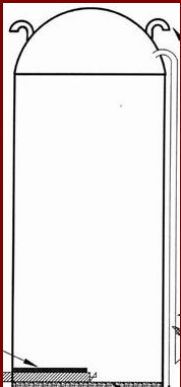
Rescue

Trauma

EMS

Local
Government

Federal
Government



WHICH is the BOSS ?

2. SECOND

Views of the AMERICAN COLLEGE of SURGEONS

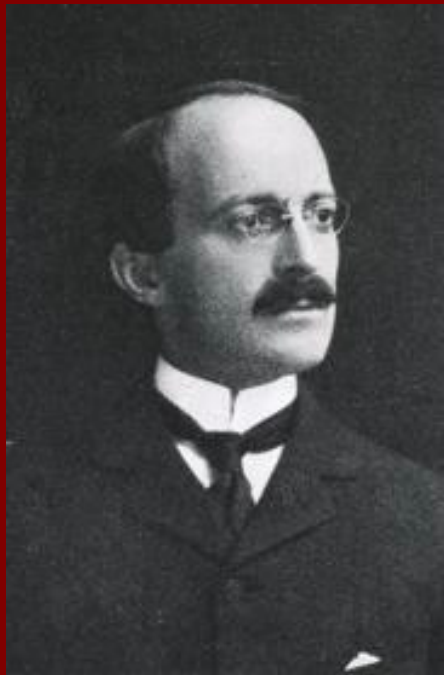
4. Example

American College of Surgeons

How/WHY did ACS Develop Trauma Program

COMMITTEE ON FRACTURES 1922

CHARLES L. SCUDDER



- 26 surgeons from across the country met at the Massachusetts General Hospital in April 1922: “the essentials of the treatment of fractures” – 23 page syllabus in the *Archives of Surgery* in 1923 - “Outlines of Treatment of Fractures”
- Scudder organized committee and appointed 12 members as area chairs, with 66 local chairs.
- The committee developed standards for the hospital care of fractures, approved by the Regents in 1924 and published in *Hospital Standardization Manuals*
- The following year, 1,947 surgeons caring for fractures in hospitals were listed and 151,000 fractures reported from 1,050 hospitals.
- In 1922, the Regents established the Committee on Fractures and named Charles L. Scudder the Chair. Dr. Scudder guided this committee until 1932.

9 years after ACS was formed

ACS TRAUMA PROGRAM

- Define the ISSUES / PROBLEMS
- Construct ORGANIZATION
- Establish SYSTEM
- Recognize SPECIALTY
- Verify / Certify TRAUMA CENTERS
- Create DATA BASE
- Create EDUCATION / RESEARCH
- CLOSE LOOP – Quality

Systems Approach to Problems

- **ISSUES**
- **ORGANIZATION**
- **SYSTEM**
- **SPECIALTY**
- **Verify / Certify**
- **DATABASE**
- **EDUCATION / RESEARCH**
- **QUALITY**

What are the **COMPONENTS** of the **CURRENT** **ACS COT Programs**

<i>Pre-Hospital</i>	<i>Verification</i>	<i>Disaster</i>	<i>Research</i>
<ul style="list-style-type: none"> • EMS • PHTLS • Standards • Quality Review 	Optimal Resources Document Verification Review Designation Review & ReCert	Incident Command Drills & Exercises Courses Networking	<ul style="list-style-type: none"> •Involve stakeholders •Include all phases of trauma care

<i>Young Surgeon</i>	<i>Acute Care Surgery</i>	<i>Surgical Critical Care</i>	<i>Trauma Rehabilitation</i>
<10 Years post Residency Essential for leadership development	Emergency Surgery Gatekeeper for Vascular Emergency Surgical Hospitalist	Part of Surgery training Trauma patients need SURGEONS in SICU	<ul style="list-style-type: none"> •Concepts to be applied as soon as patient arrives

<i>Forensic Trauma</i>	<i>PREVENTION</i>	<i>OUTREACH</i>	<i>Special Projects</i>
Aware of linkages Prevention Sexual assault Preservation of data Chain of Evidence	Industrial programs Teen education Elder issues – falls Toddler protection	Linking to other health programs Involving all stakeholders Link to prevention	<ul style="list-style-type: none"> •Burns •Falls •Terrorism •Cartels

<i>Rural Trauma</i>	<i>Tele-Consultation</i>	<i>Resident Programs</i>	<i>Education</i>
Level IV centers Networked to I or II TeleNetworking	Internet & Texting Successful examples	Trauma Paper Competition Sponsor for courses Mentoring	<ul style="list-style-type: none"> •> 10 offerings •CME Credit •Publications •Tele-education
<i>Quality</i>	<i>Trauma System</i>	<i>ATLS</i>	<i>Advocacy</i>
Use of databases Compare trauma centers Improvement programs	Eliminate SILOS Regional cooperation Shared resources Shared conferences	Basic course Widely taught 1 st step in care Not definitive	<ul style="list-style-type: none"> •Who are we? •What do we do? •What is our value? •What do we need?
<i>Pediatric</i>	<i>Registry-Data Base</i>	<i>Military</i>	<i>International</i>
Special centers Adjust treatment	Local, regional, national Basic data set Advanced data set	Austere environment Staged approaches Frequency harmonics	<ul style="list-style-type: none"> •Internet •Conferences •ACS Clinical Congress •Chapters

What is TRAUMA

Trauma

- **Injury, including Burns**
- **Industrial accidents**
- **Motor vehicle crashes**
- **Interpersonal violence**
- **Disaster effects**
- **Wars & Conflicts**
- **Drug Cartel & Terrorist damage**

- **Injury**
 - Can be classified
 - Trauma Scoring, Injury Severity Score
 - Probability of Survival
- **Surgical Critical Care**
- **Acute Care Surgery – Emergency Surgery**
- **Medical Disaster Response**

Major Public Health Issue

- **EVERY Country in World (incl. Mexico)**
- **Trauma is a MAJOR Pubic Health Issue**
- **Potential Years of Life Lost (PYLL)**
 - **Leading Health ISSUE for ALL ages**
- **Affects young & workers**
- **Tremendous societal economic impact**
- **Often AVOIDED by societies**

TRAUMA

- **GREATEST HEALTH RISK to SOCIETY**

- Greater than

- Cancer
- Cardiac Disease
- Atherosclerosis
- Pneumonia
- GI Tract problems
- Renal Failure
- Cosmetic Surgery

First regional
systems public
health approach

More important in
society than:

Cancer Centers
Pediatric Hosp.
Heart Hosp.
Geriatric Hosp.

What is a TRAUMA Surgeon

Surgery

What is SURGERY ?

- An Approach to Problem Solving
- An Ability to deal with issues
- An ORGANIZATIONAL approach
- Sometimes involves a technical procedure
- Much more than a tradesman

Trauma Surgeons

- Are “DIFFERENT”
- Similar to “Acute Care Surgeons”
- Have a “SPECIAL GENOME”
- Are often the “GO TO” surgeon in a community !!!!

TRAUMA Surgeon

- Describes SPECIAL Physician

- Acute Care Surgeon
- Emergency Surgeon
- Surgical Critical Care
- Surgery Hospitalist
- **UNIQUE Training & Skills**

**Basic
Curriculum
CME defined
Certifiable
(More than
ATLS)
SURGICAL
discipline
Cost Effective
for society**

What is a TRAUMA CENTER

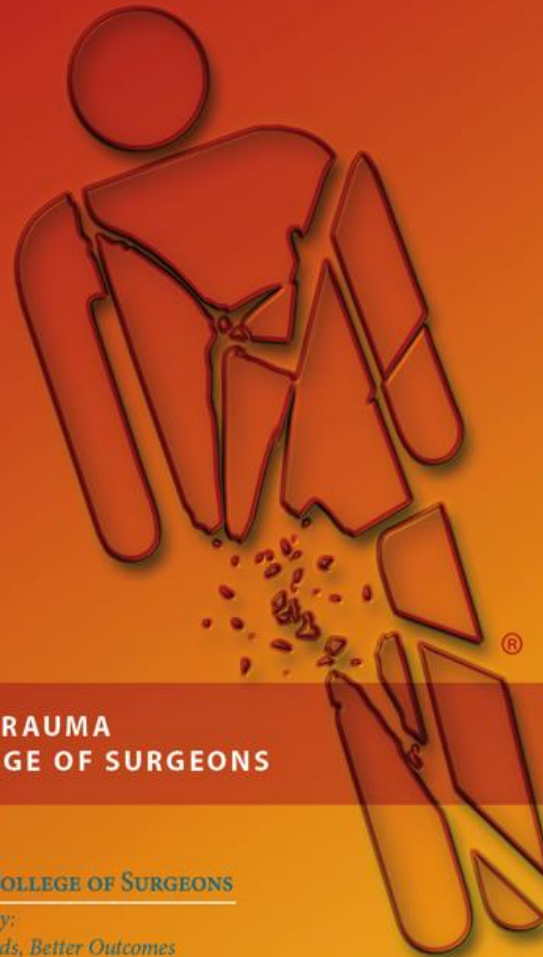
Trauma Centers

- **Military & Civilian Specialized Centers**
 - NOT JUST ANY HOSPITAL
 - May be part of General Hospital
- **Standards exist**
- **Requires Review – VERIFICATION**
- **Levels of care I, II, III, IV, others**

RESOURCES

FOR OPTIMAL CARE
OF THE INJURED PATIENT

2013



COMMITTEE ON TRAUMA
AMERICAN COLLEGE OF SURGEONS



AMERICAN COLLEGE OF SURGEONS

*Inspiring Quality:
Highest Standards, Better Outcomes*

**Site Visit Process
Critical Review**

We are doing better!



VRC Review/Consultation Standardization

Pre-Visit	Site Visit	Post Visit
<ul style="list-style-type: none"> • Policy and Procedures 	<ul style="list-style-type: none"> • Policy and Procedures 	<ul style="list-style-type: none"> • Policy and Procedures
<ul style="list-style-type: none"> • Resource Manual 	<ul style="list-style-type: none"> • Resource Manual 	<ul style="list-style-type: none"> • Resource Manual
<ul style="list-style-type: none"> • Pre-Review Questionnaire 	<ul style="list-style-type: none"> • Survey Checklist • Research Checklist 	<ul style="list-style-type: none"> • Report Generator
<ul style="list-style-type: none"> • Chart List/Preparation 	<ul style="list-style-type: none"> • Case Review Checklist 	<ul style="list-style-type: none"> • Report Generator
<ul style="list-style-type: none"> • PI Process Description 	<ul style="list-style-type: none"> • PIP Checklist 	<ul style="list-style-type: none"> • Report Generator
<ul style="list-style-type: none"> • Reviewer Identification/competency assurance 	<ul style="list-style-type: none"> • Reviewer assignment criteria 	<ul style="list-style-type: none"> • Reviewer evaluation

TRAUMA Center

- Describes **COMMITMENT** Location

- Levels I-III
- Receives bad trauma from region
- Part of **NETWORK SYSTEM**

COST EFFECTIVE
Saves LIVES
Reduces
Complications
Decreases length
of stay
1: 1 million
population

TRAUMA PRE-HOSPITAL TRANSPORTATION (EMS)

Ambulance - EMS

Transportation - EMS

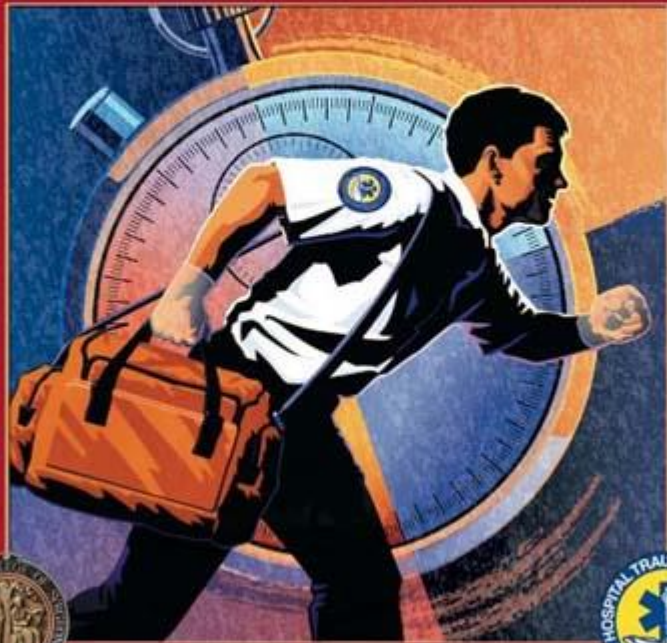
- **Not just an ambulance & attendants**
- **Specialized training**
 - No BP – Check CNS Status & Pulse
- **Like a mobile ICU**
- **Might include air transportation**
- **Also requires supervision & review**

Seventh Edition



PHTLS

Prehospital Trauma Life Support



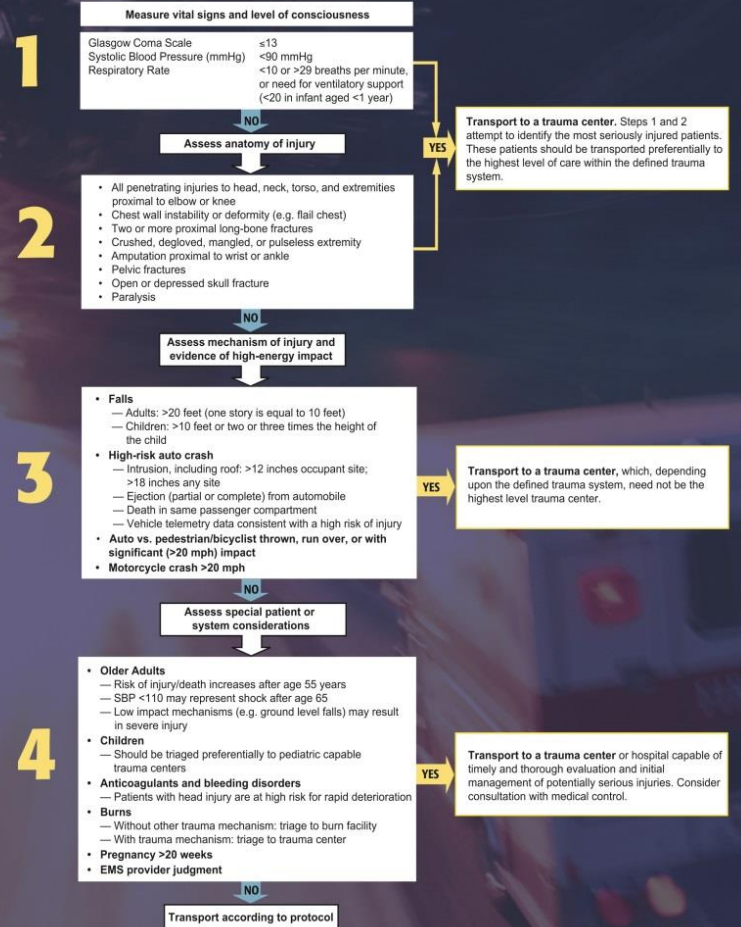
American College of Surgeons
COMMITTEE
ON TRAUMA



ELSEVIER
MOSBY HEALTH

Prehospital Trauma Life Support Committee of The National Association of Emergency Medical Technicians in Cooperation with The Committee on Trauma of The American College of Surgeons

2011 Guidelines for Field Triage of Injured Patients



When in doubt, transport to a trauma center.
Find the plan to save lives, at www.cdc.gov/FieldTriage

National Center for Injury Prevention and Control
Division of Injury Response



TRAUMA Quality Review

TRAUMA QUALITY REVIEW (Loop Closure)

Quality Review

- Teleconferencing follow-up
- Weekly conferences
- Special Published Reports
- Research Reviews
- New approaches developing

- (More on Quality / Value Later in talk)

TRAUMA REGISTRY (Data Bank)

Trauma Registry

- Ambulance (EMS) data
- Individual patient data
- Individual hospital data
- System data
- Individual physician data
- Research & Reports

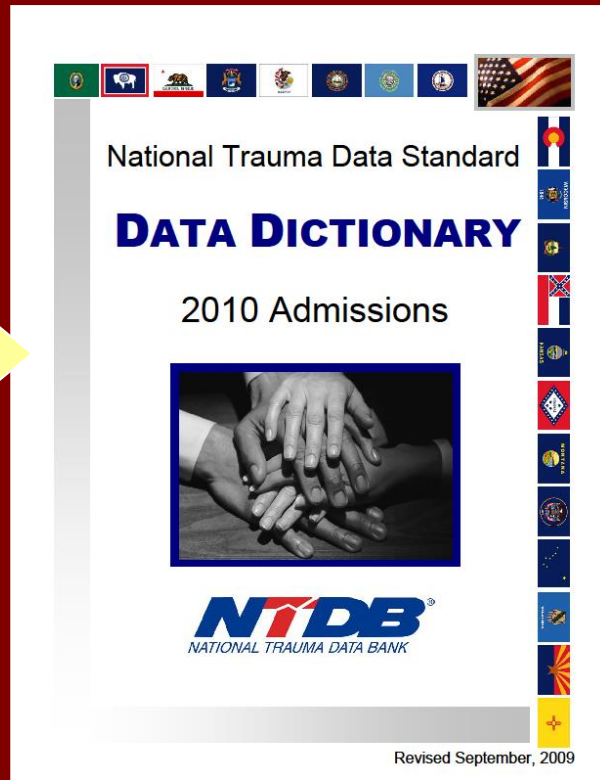


Update

- Over 5 million records
- Shift to quarterly, concurrent data collection
- HL7 approval for National Trauma Data Standard
- Trauma center inventory
- Maintenance of certification

Information Flow

Trauma Registries



**CDC/ACS NTDB
National Sample
Program**

**ACS NTDB
Research Data
Set**

NTDB Reports

TQIP Components

Risk adjusted inter hospital comparisons:

- Risk adjusted benchmark reports
- Online data analysis tool to drill down into your own TQIP data, obtain patient lists, compare to other centers

Education and training:

- Annual meeting
- Online training
- Monthly educational experiences for abstractors

Enhanced data quality:

- External data validation
- Data quality reporting and quarterly submissions
- TQIP Validator

Sharing best practices:

- Annual meeting
- Best practices guidelines (Geriatrics, MTP)
- Web conferences

TRAUMA RESEARCH

TRAUMA RESEARCH

NEW Trauma Research

- Clotting & Coagulopathy
- Control of truncal bleeding
- Intra-aortic occluding **BALLOONS**
- Control of **INFLAMMATION**
- Traumatic **BRAIN** Injury
- Advanced Rehabilitation

Socio-Political- Economics of TRAUMA Programs

TRAUMA ECONOMICS

- In **ABSENCE** of Trauma System, Money is spent for patients **ALREADY** (More)
- With Trauma System
 - **REDUCTION** in all cost areas
 - Duplications are reduced
 - Efficiency demonstrated
 - **OUTCOMES BETTER**

**ACS, AAST, ABS, ACGME,
JCAHO,**

**TRAUMA
is a
RECOGNIZED
DISCIPLINE**

TRAUMA

RECOGNIZED DISCIPLINE

- **Special body of knowledge**
- **Requires special training**
 - Not just “ANY SURGEON” capable
- **Most often NOT Elective**
- **Linked to Surgical Critical Care**
- **Significant impact on injury survival**

TRAUMA TECHNOLOGY & SPECIAL TRICKS

NEW TRAUMA TRICKS

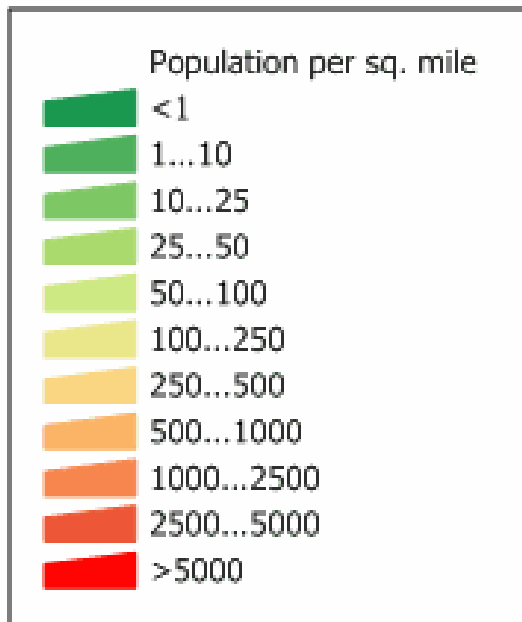
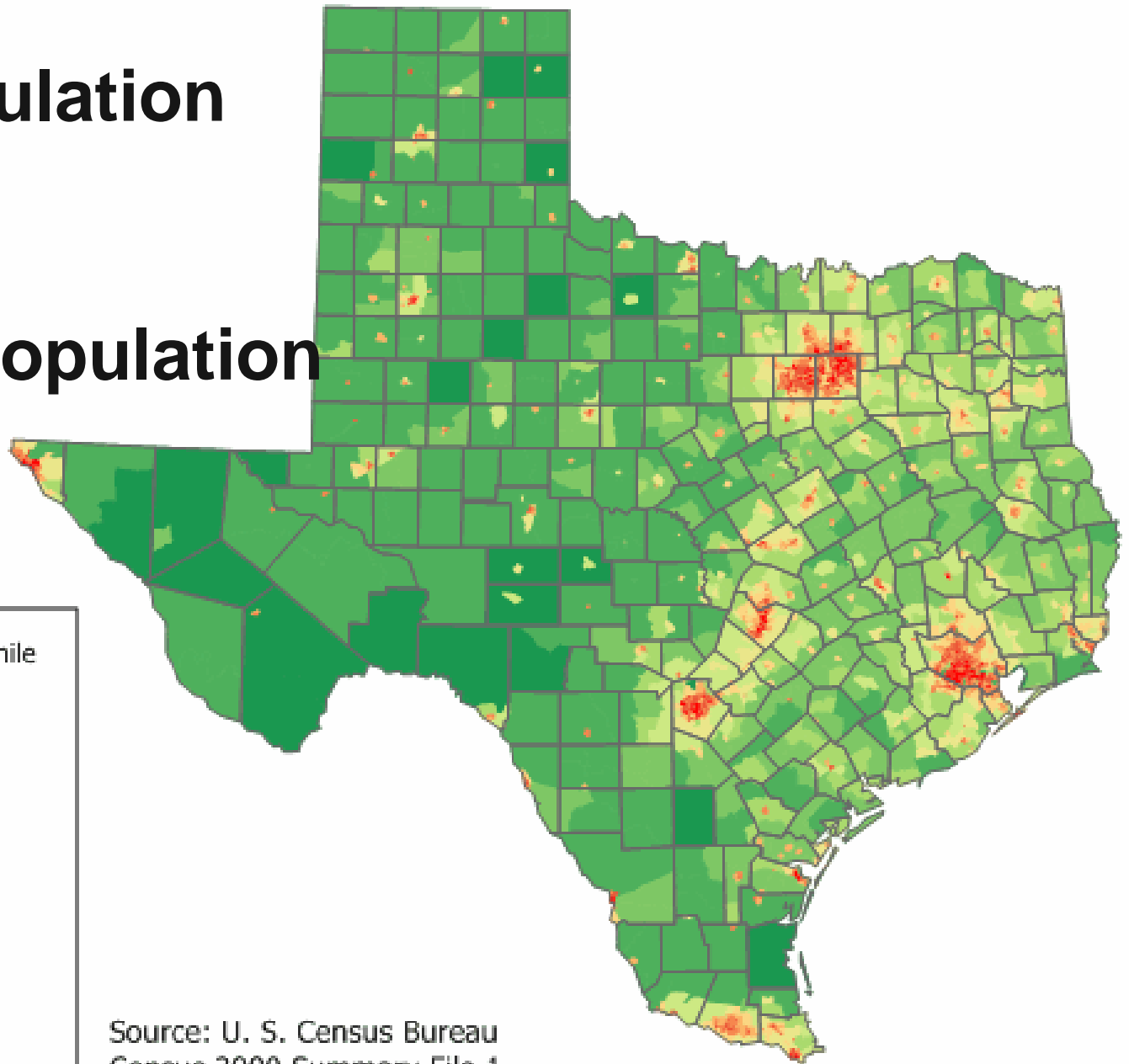
- **Belly Foam**
- **Pharmed Blood from stem cells**
- **Regenerative surgery**
 - **Tissues**
 - **Organs**
 - **Reconstruction**
- **Suspended Animation – CP Bypass**

2. SECOND

Views of (TEXAS) REGIONAL ADVISORY COUNCILS (RACS)

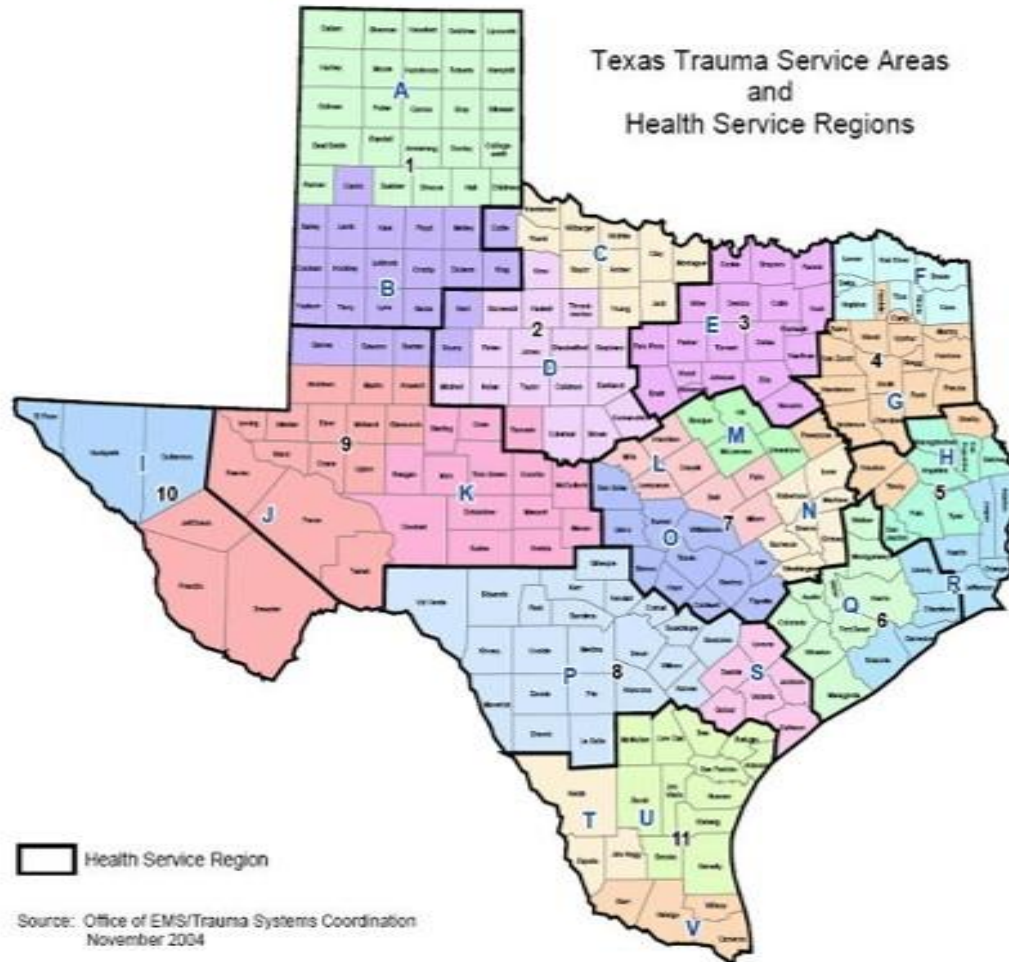
**Texas Population
25 Million**

**Thailand Population
67 Million**

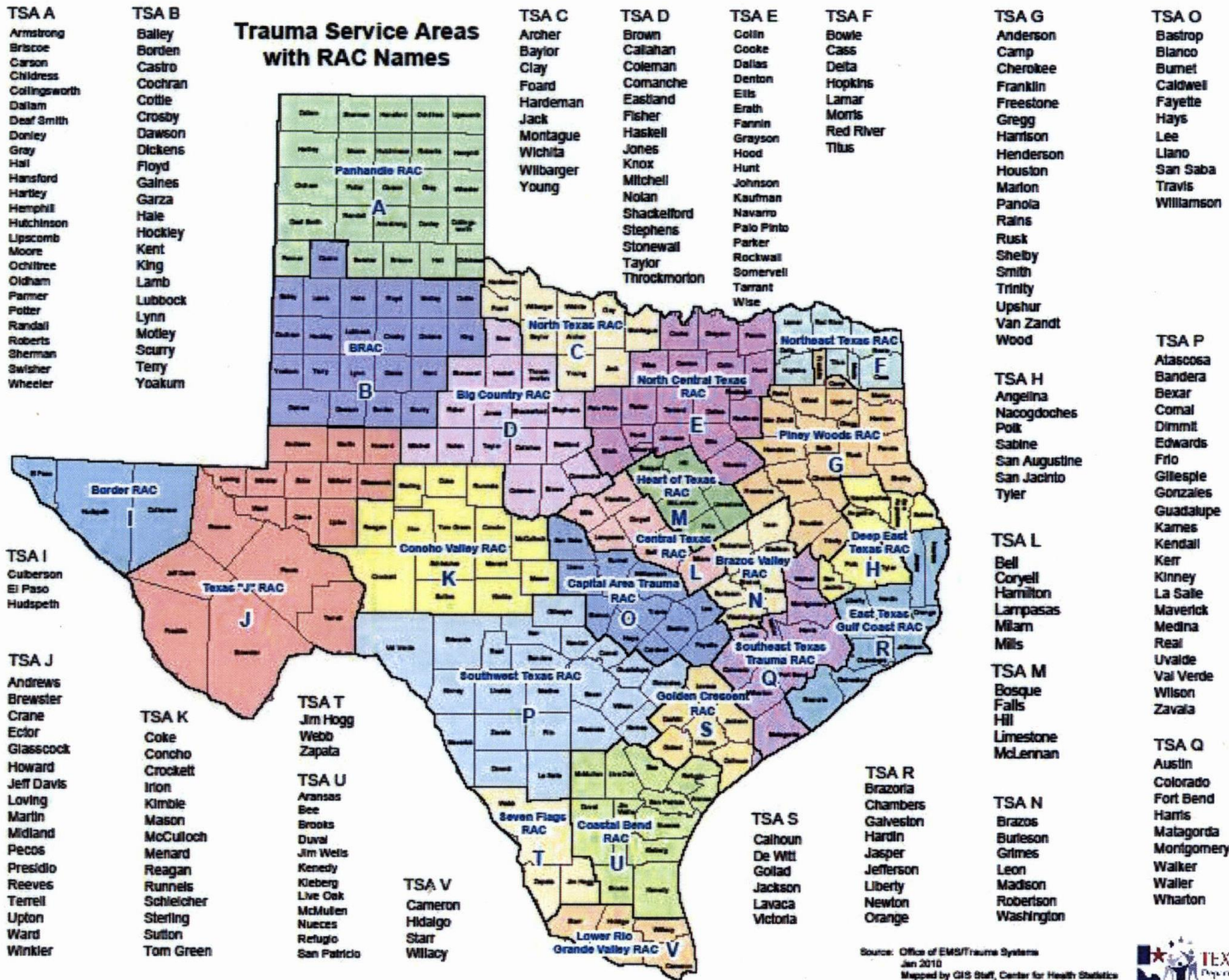


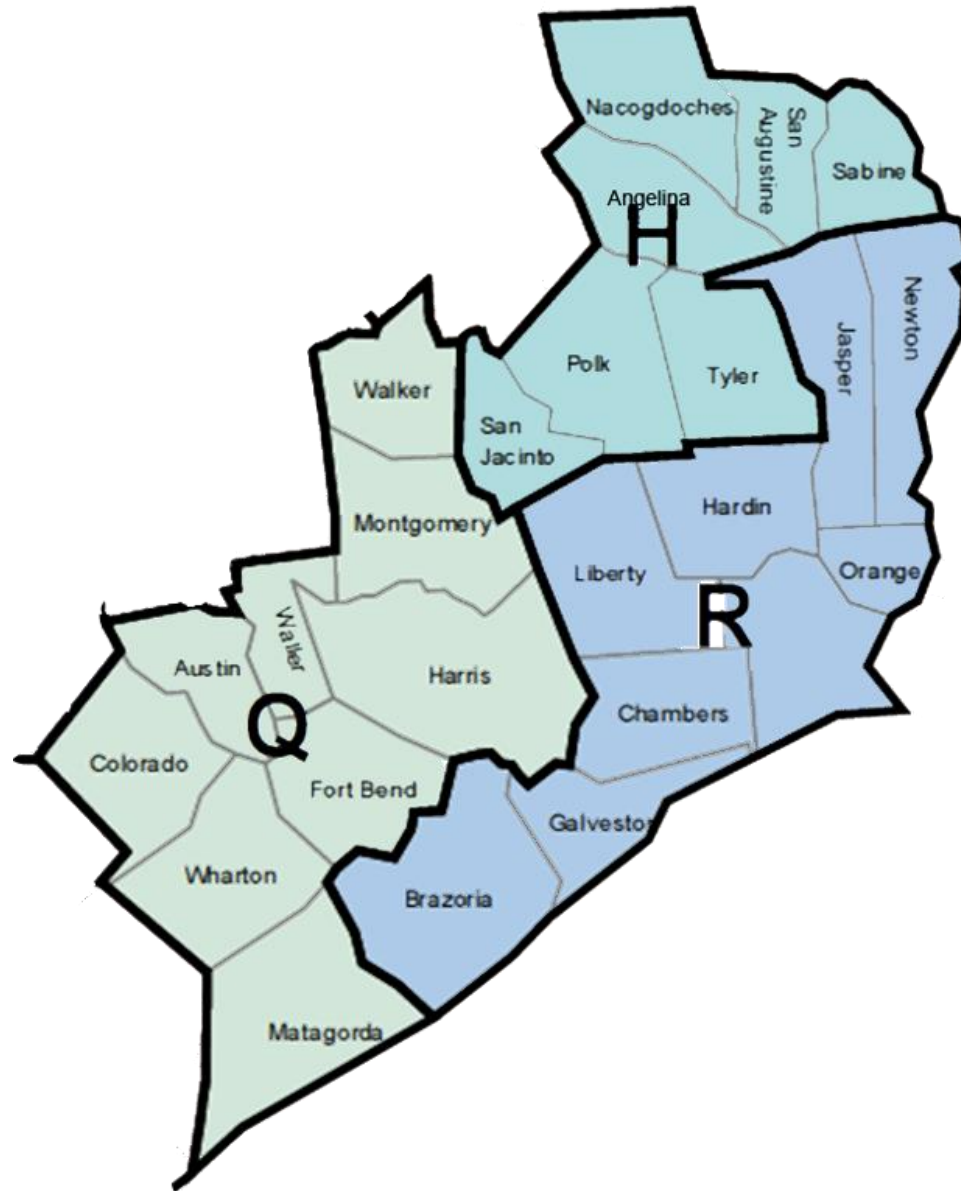
Source: U. S. Census Bureau
Census 2000 Summary File 1
population by census tract.

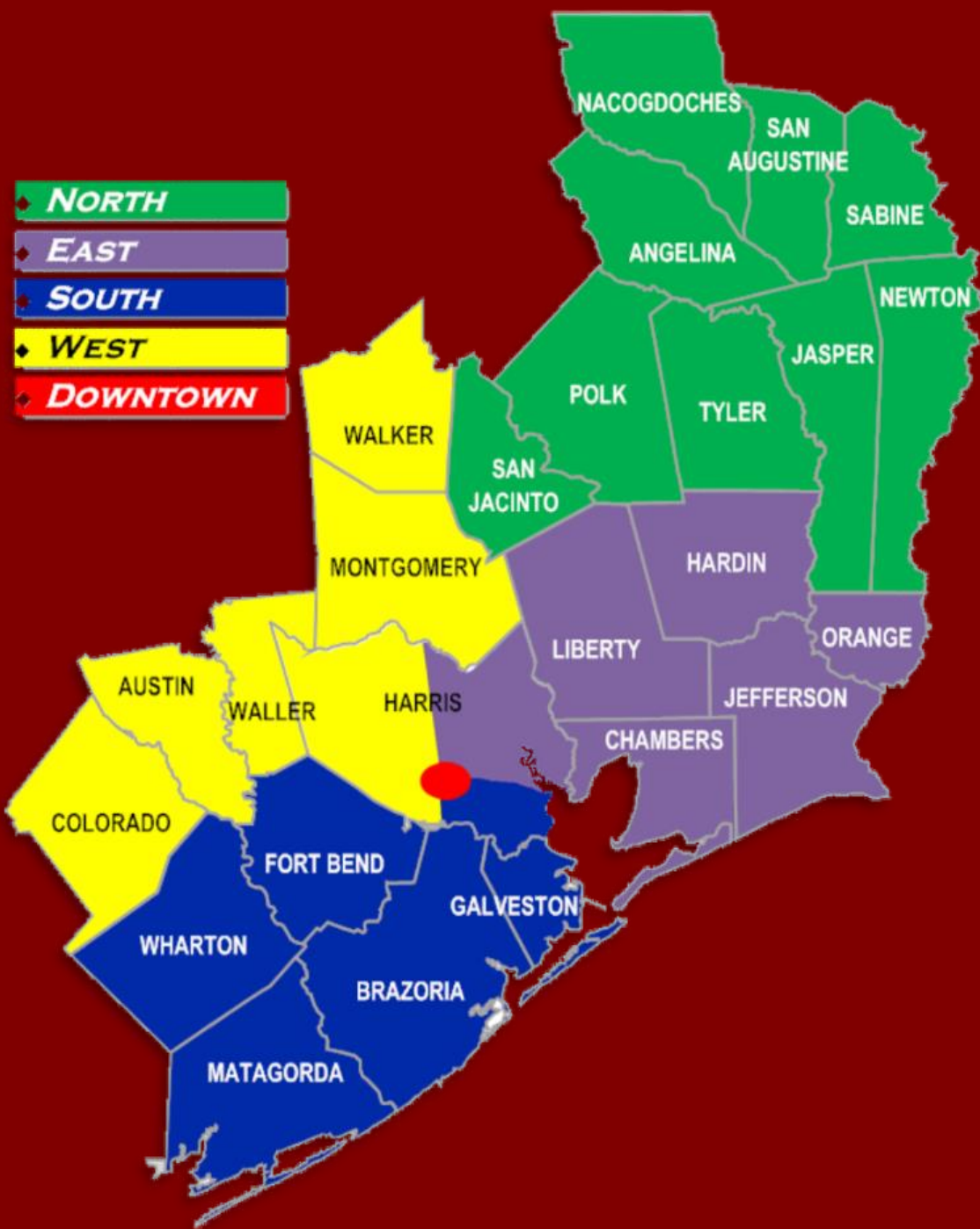
Health Service Areas



Health Service Areas









Other SETRAC Programs

- Trauma Center Review & Certification
- STEMI Review & Certification
- STROKE Review & Certification
- EMS Review & Certification
- Prevention Programs
- Pediatric Emergency Care
- Disaster Integration (esp. Medical)

VISION

“Never doubt that a small group of thoughtful, committed citizens can change the world; indeed, it's the only thing that ever has.”

Margaret Mead

TRAUMA SYSTEM And NETWORK

Trauma Program

A (Local, Regional,
National) Organized
TRAUMA PROGRAM
Catalyst for Quality
(Managing Population Health)

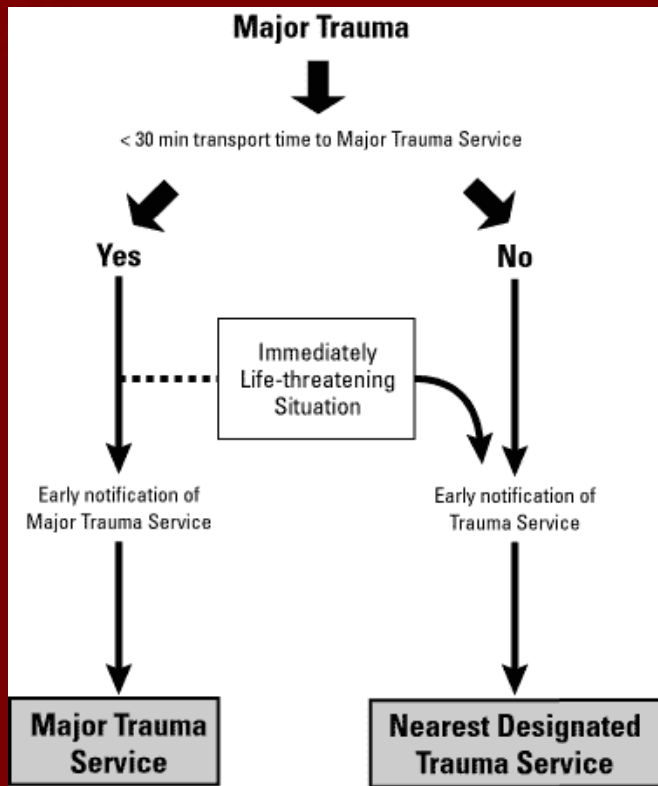
TRAUMA SYSTEM

- **Integrated Collaborative System**
 - EMS
 - Emergency Center Evaluation
 - Operating Room
 - Surgical ICU
 - Referring Centers
 - Loop Closure – Data Analysis
- **Military & Disaster implications**

System & Network

- Brings LOCAL, Regional, National & International SURGEONS together
- Standardizes treatment
- Improves results
- Utilizes emerging virtual technology & Internet
- Allows Sharing Resources

What is the relationship between Triage Criteria, Destination Protocols and Activation Criteria?



- In an ideal system – this would be optimal
- Greater emphasis on this

REGIONAL TRAUMA SYSTEMS:
OPTIMAL ELEMENTS,
INTEGRATION,
AND ASSESSMENT
SYSTEMS CONSULTATION GUIDE



COMMITTEE ON TRAUMA
AMERICAN COLLEGE OF SURGEONS
TRAUMA SYSTEMS
EVALUATION AND PLANNING COMMITTEE



TRAUMA IMPACT on OTHER AREAS

Surgical Morphing

TRAUMA CRITICAL CARE & ACUTE CARE SURGERY

Acute Care-Critical Care

- **Closely linked to “Trauma”**
- **Surgical Oversight often SAME**
- **Also consider Emergency Surgery – Surgical Hospitalists**
- **NOT well served by Medical Intensivist or Anesthesiologists**
- **Continuum of SURGICAL APPROACH**

Acute Care Surgery and Trauma

Evidence Based Practice

informa
healthcare

Edited by
Stephen M. Cohn

TRAUMA and GENERAL SURGERY

Trauma & “General Surgery”

- **General Surgery is disappearing**
- **Trauma Care (EMS, EC, OR, ICU, Clinic) is very much what GS used to be**
- **Excellent training base for General Surgery**
- **Faculty of Trauma are General Surgeons**

TRAUMA and Surgery SPECIALITIES

TRAUMA & Surgery Specialties

- Burns
- Neurosurgery
- Vascular Surgery
- Orthopedic Surgery
- Surgical Critical Care
- Surgical Infectious Disease
- Plastic & Reconstructive Surgery

TRAUMA & MEDICAL DISASTER RESPONSE

TRAUMA/Disaster Response

DISASTER RESPONSE

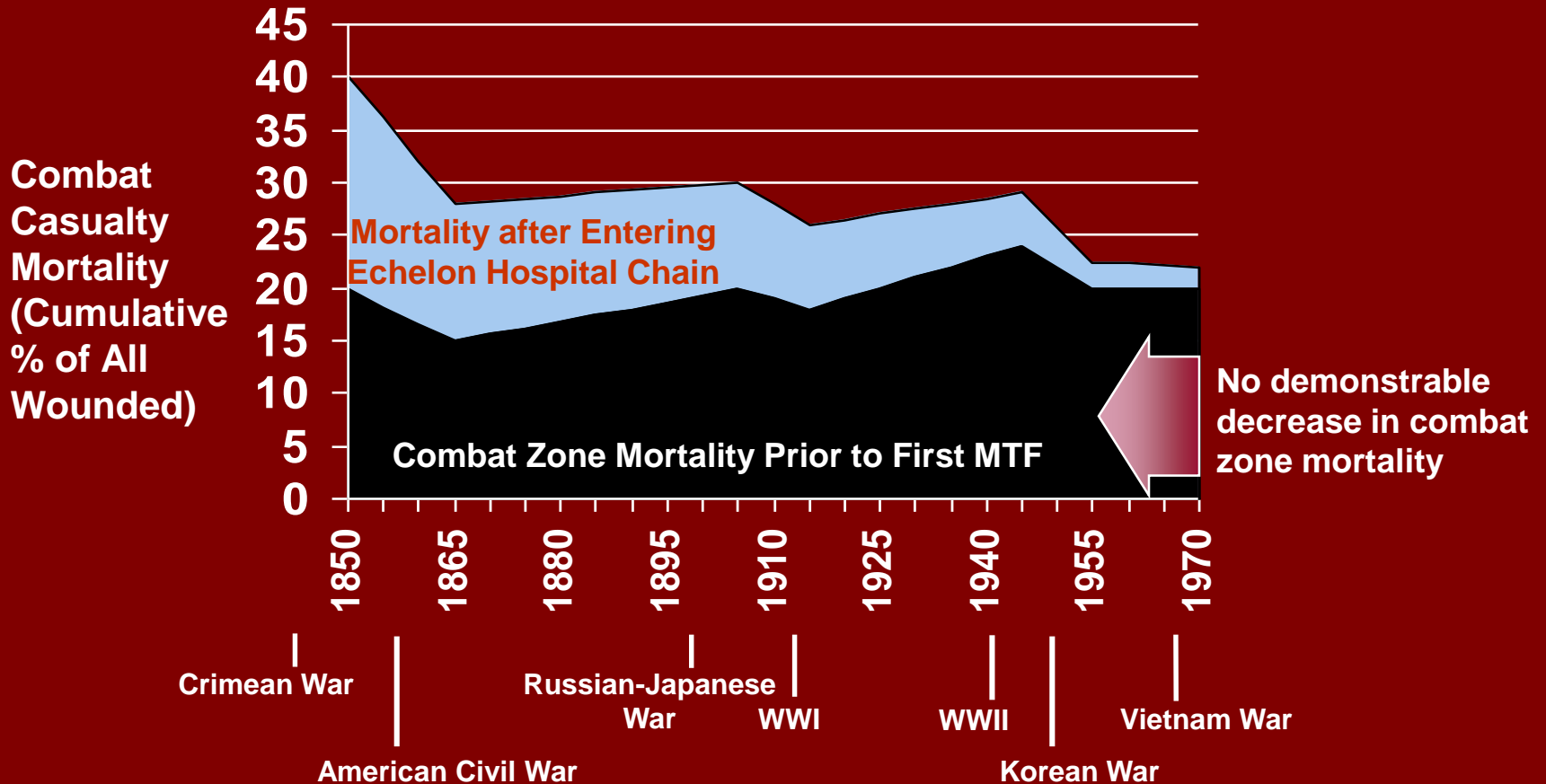
- War – Constant disaster
- Triage & Surge
- Disaster plans & trauma plans – SAME
- Integrated communications & Command

TRAUMA & MILITARY MEDICINE

TRAUMA / Military Medicine

- **Linked throughout history**
- **Frequency harmonics of relearning lessons**
- **Research exchanges**
- **Personnel co-training**

In-Theater Combat Mortality*



*Slide from Dr. Jane Alexander, DARPA

In-Theater Combat Mortality*

Killed in Action (KIA) in Iraq

12.2%

**(Averaged 20% for all wars since
Crimean War)**

WHAT WAS DIFFERENT IN IRAQ?

*Source – USUHS Symposium March 26, 2004

Lethality of War Wounds among U.S. Soldiers.*

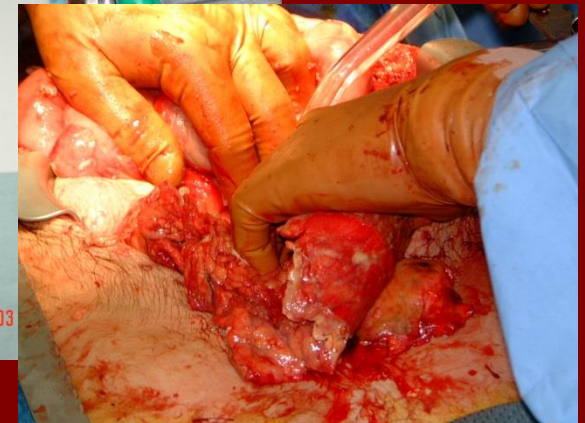
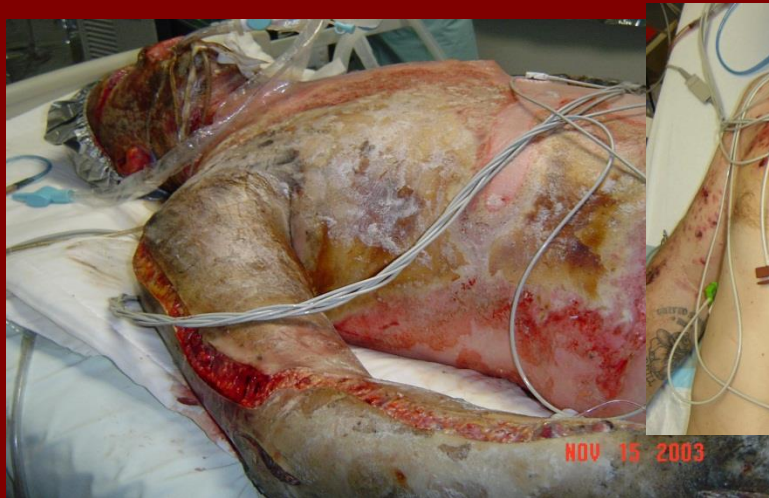
War	No. Wounded or Killed in Action	No. Killed in Action	Lethality of War Wounds %
Revolutionary War, 1775–1783	10,623	4,435	42
War of 1812, 1812–1815	6,765	2,260	33
Mexican War, 1846–1848	5,885	1,733	29
Civil War (Union Force), 1861–1865	422,295	140,414	33
Spanish-American War, 1898	2,047	385	19
World War I, 1917–1918	257,404	53,402	21
World War II, 1941–1945	963,403	291,557	30
Korean War, 1950–1953	137,025	33,741	25
Vietnam War, 1961–1973	200,727	47,424	24
Persian Gulf War, 1990–1991	614	147	24
War in Iraq and Afghanistan, 2001– present	10,369	1,004	10

* Data are from the Department of Defense.^{1,3}

Wounding to Surgery Times

- **WWI WWII – Sometimes days**
- **Korea / Vietnam – 1-20 hours**
- **Mogadishu – 17 hours to care**
- **Afghanistan – 14 hours**
- **Iraq – less than one hour**
- **Trauma Center US – 8 minutes (in some cities)**

Full spectrum of surgical casualty care



Large number of multi-trauma patients – general surgeon admits:
- Neurosurgery, Orthopedic surgery, ENT/OMFS

TRAUMA EDUCATION

Education

- ATLS
- PHTLS
- RTTDC
- DMEP
- Surgical Skills
 - ASSET
 - ATOM
- SBI
- Optimal Center
- Congress Courses
- Scudder
- East/West/Mid

Advocacy

Quality

- Systems
- VRC
- EMS
- Rural
- Disaster
- Prevention

Information Engine

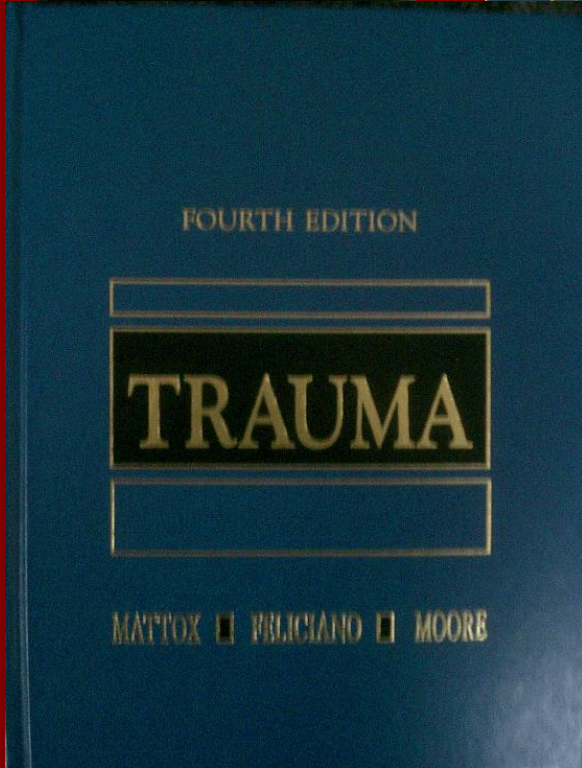
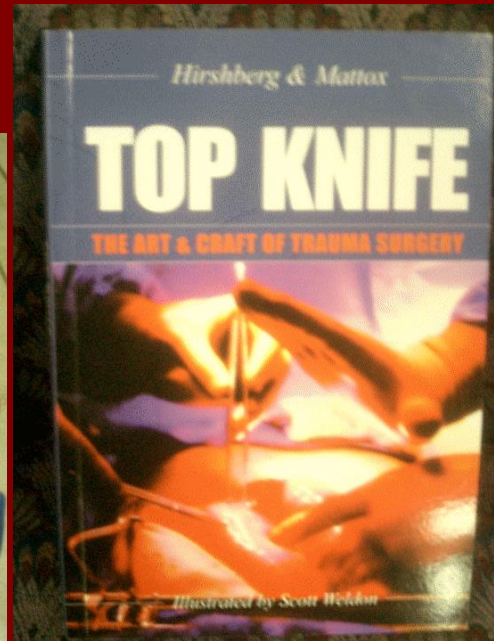
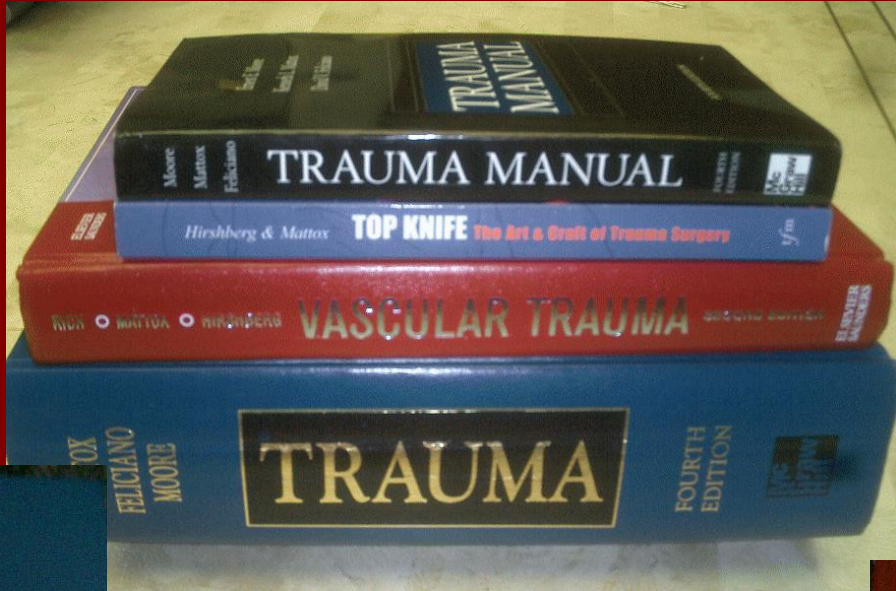
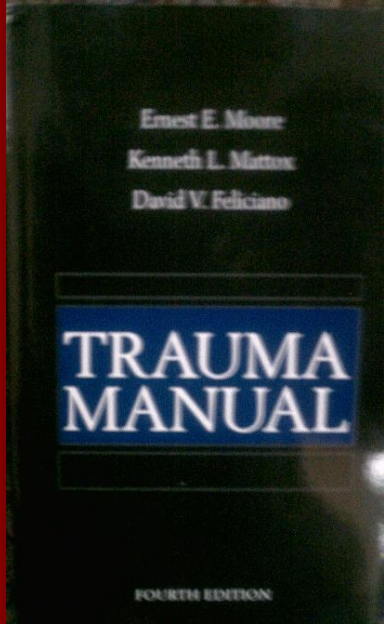
Quality and Data Resources

- NTDB - TQIP
- PIPS
- TSPEC - VRC Data
- Information Tech

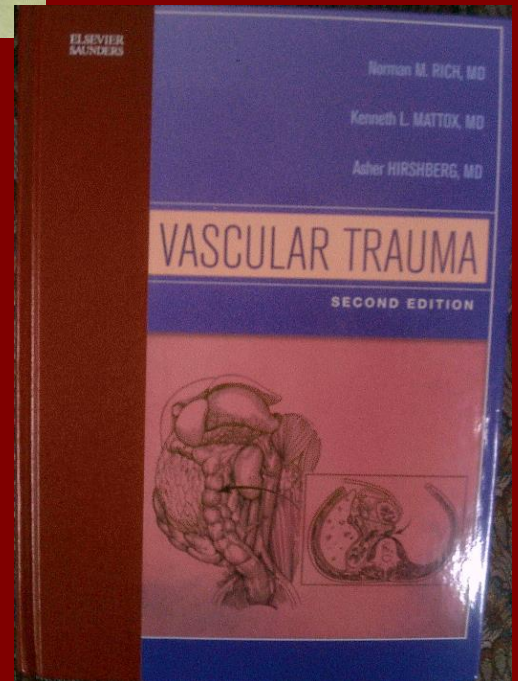
Trauma Education

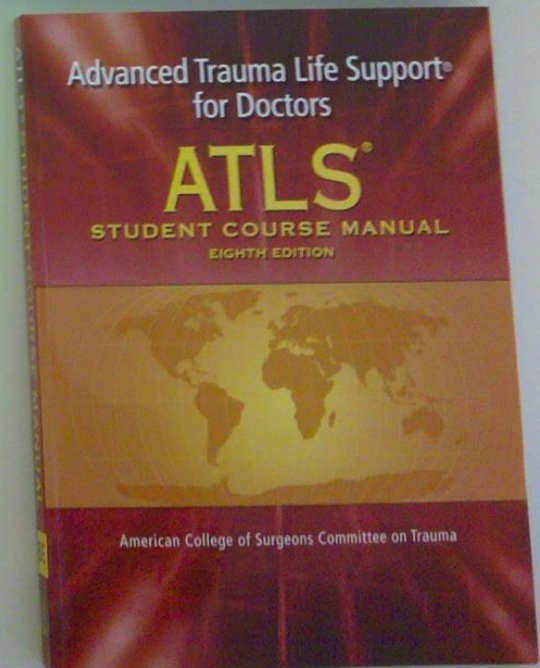
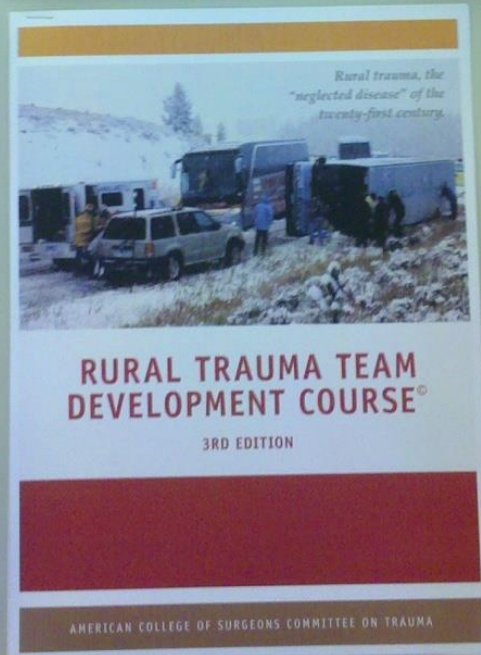
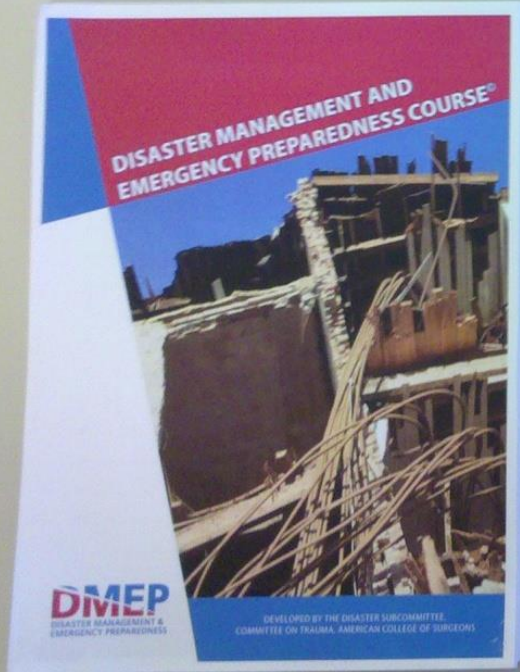
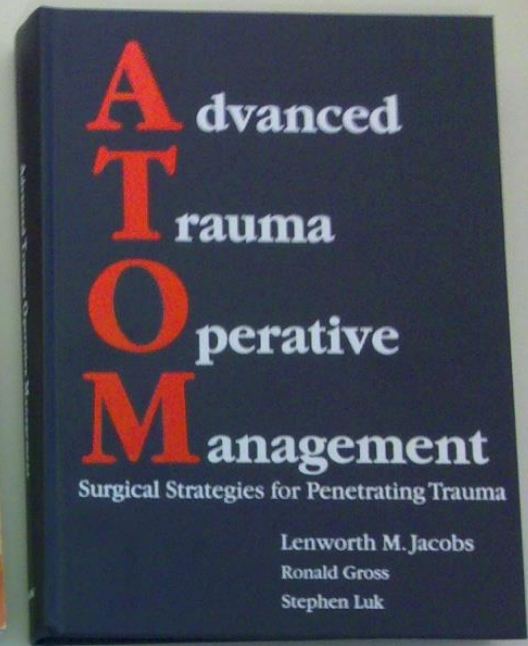
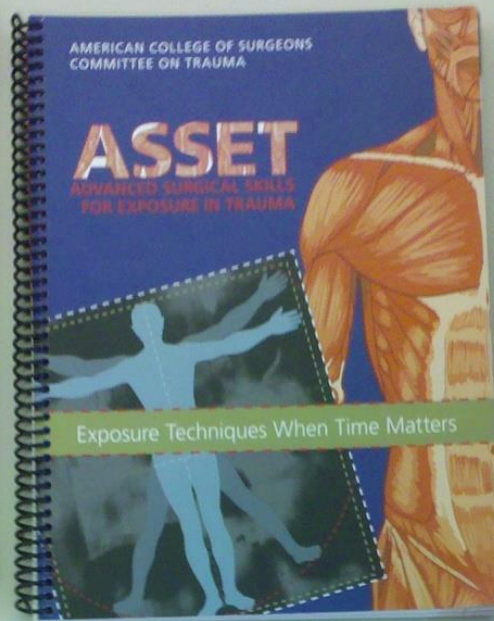
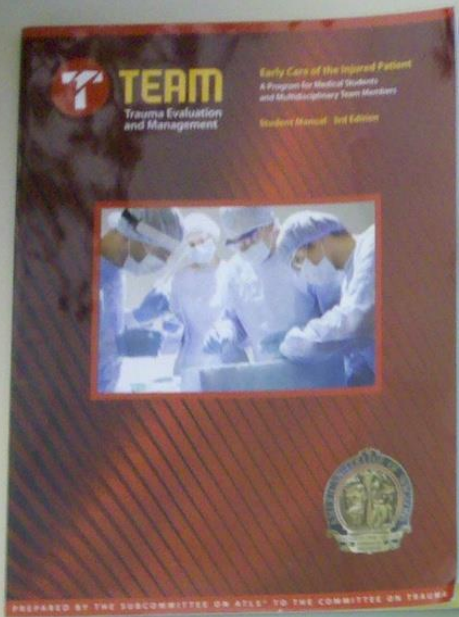
- Advanced Trauma Life Support Course – **ATLS**
- Trauma Evaluation and Management – **TEAM**
- Advanced Surgical Skills for Exposure in Trauma – **ASSET**
- Advanced Trauma Operative Management - **ATOM**
- Disaster Management and Emergency Preparedness – **DMEP**
- Optimal Trauma Center Organization and Management Course
- Rural Trauma Team Development Course – **TEAM**
- Prehospital Life Support Course – **PHTLS** *
- Trauma Outcomes and Performance Improvement – **TOPIC***

*cosponsored with other organizations



TRAUMA





Trauma CME Courses – 2011 & 2012

Course Name	2011 Courses Held	2011 Students Trained	2012 Courses Held	2012 Students Trained
ASSET	35	30	87	442
ATLS	1,962	28,788	2,013* estimate	37,434* estimate
ATOM	82	371	97	368
DMEP	27	500	36	1100
RTTDC	89	754	91	1,572
Totals	2,165	30,753	2,324	40,916

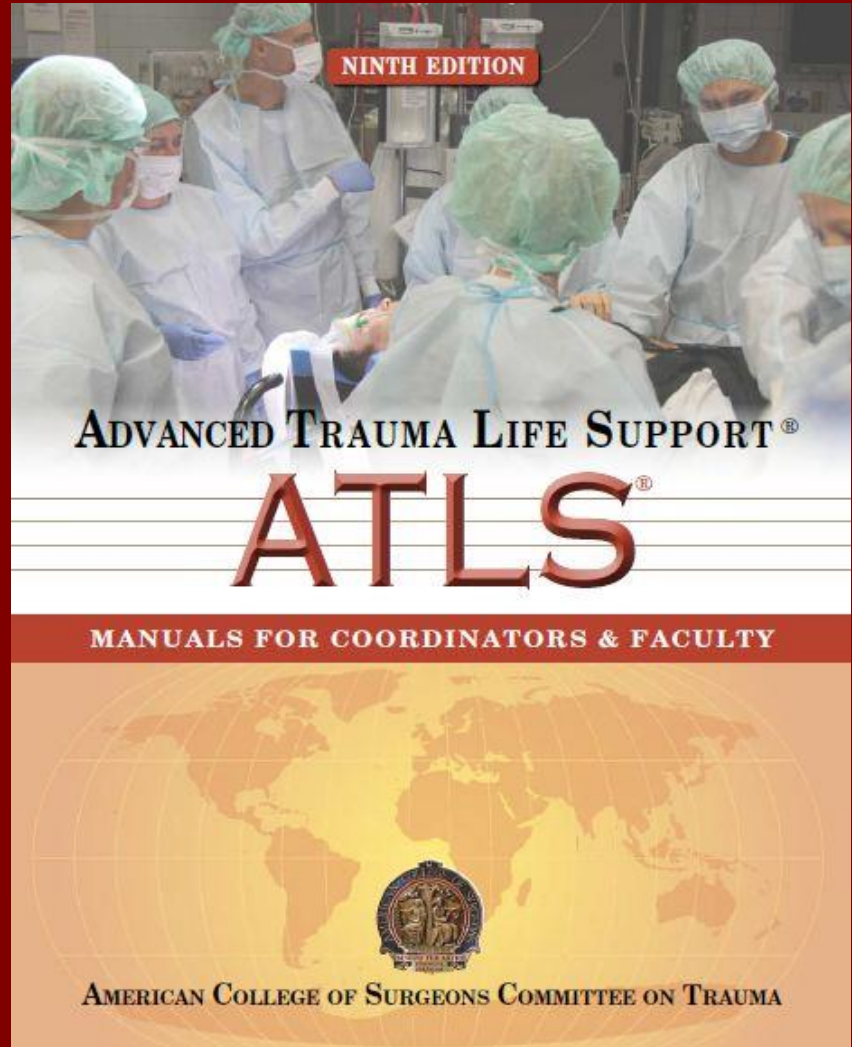
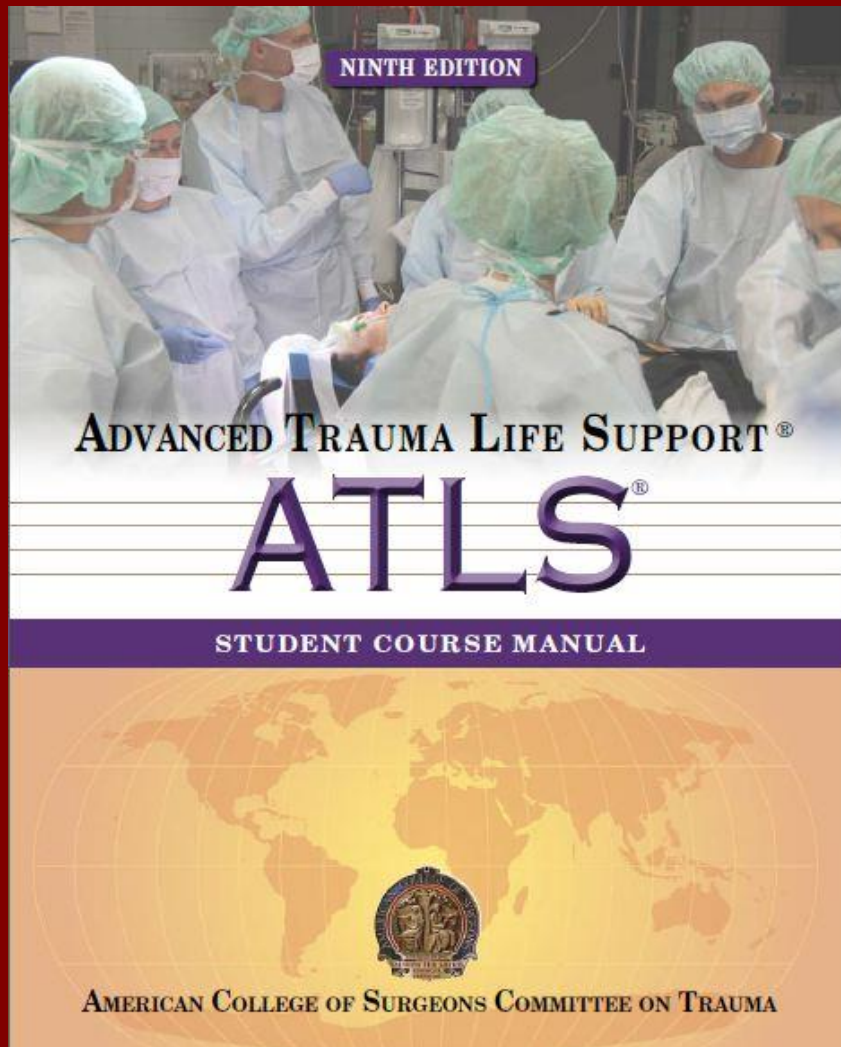


AMERICAN COLLEGE OF SURGEONS

Inspiring Quality:
Highest Standards, Better Outcomes

ATLS 9th Edition- October 2012

New Look!



ATLS Promulgation

Czech Republic

Iran

Libya

Philippines



ATLS[®]
ADVANCED TRAUMA LIFE SUPPORT



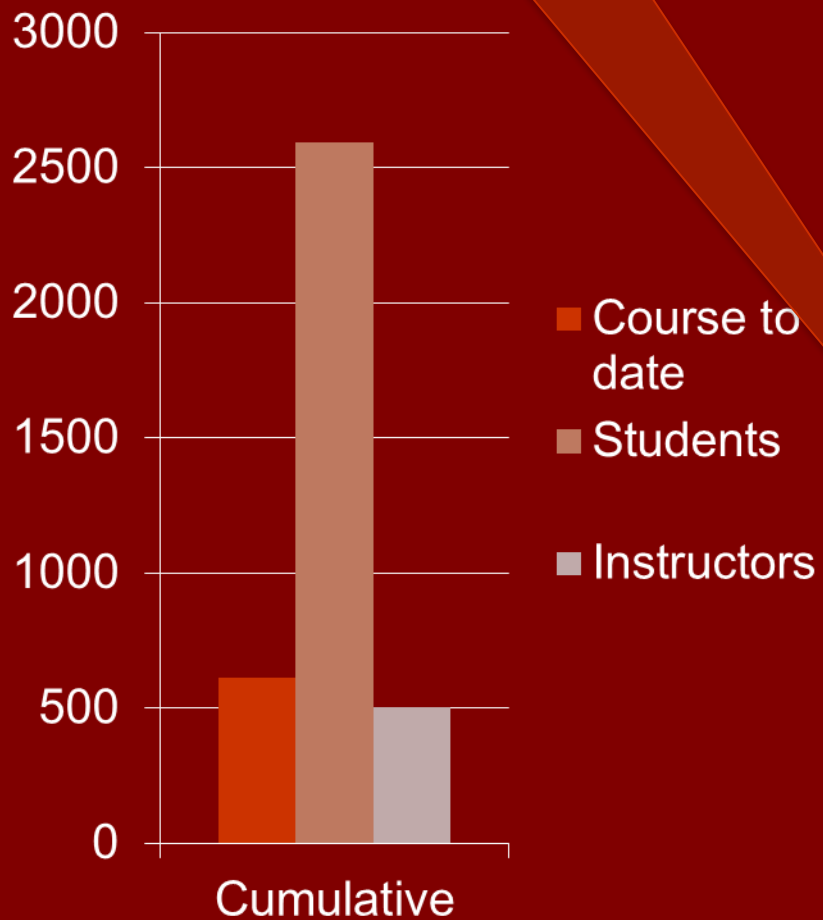
AMERICAN COLLEGE OF SURGEONS

Inspiring Quality:
Highest Standards, Better Outcomes

100years

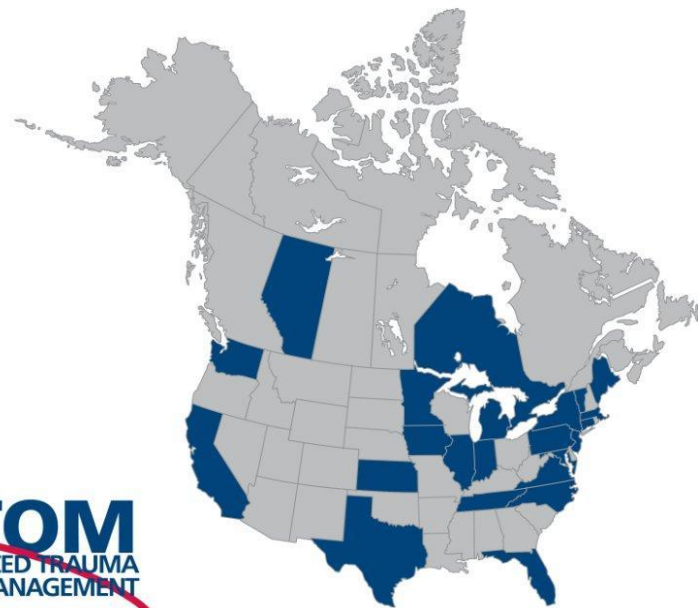
Approved Applications: Bangladesh, Belize, Bosnia, Croatia, El Salvador, Georgia, Ghana, Honduras, Iraq, Mongolia, Philippines, and Poland

Colombia



ATOM
ADVANCED TRAUMA
OPERATIVE MANAGEMENT

ATOM
ADVANCED TRAUMA
OPERATIVE MANAGEMENT



Courses Held:

2008: 1

2009: 2

2010: 13

2011: 39

**2012: 63 (complete &
scheduled TD)**

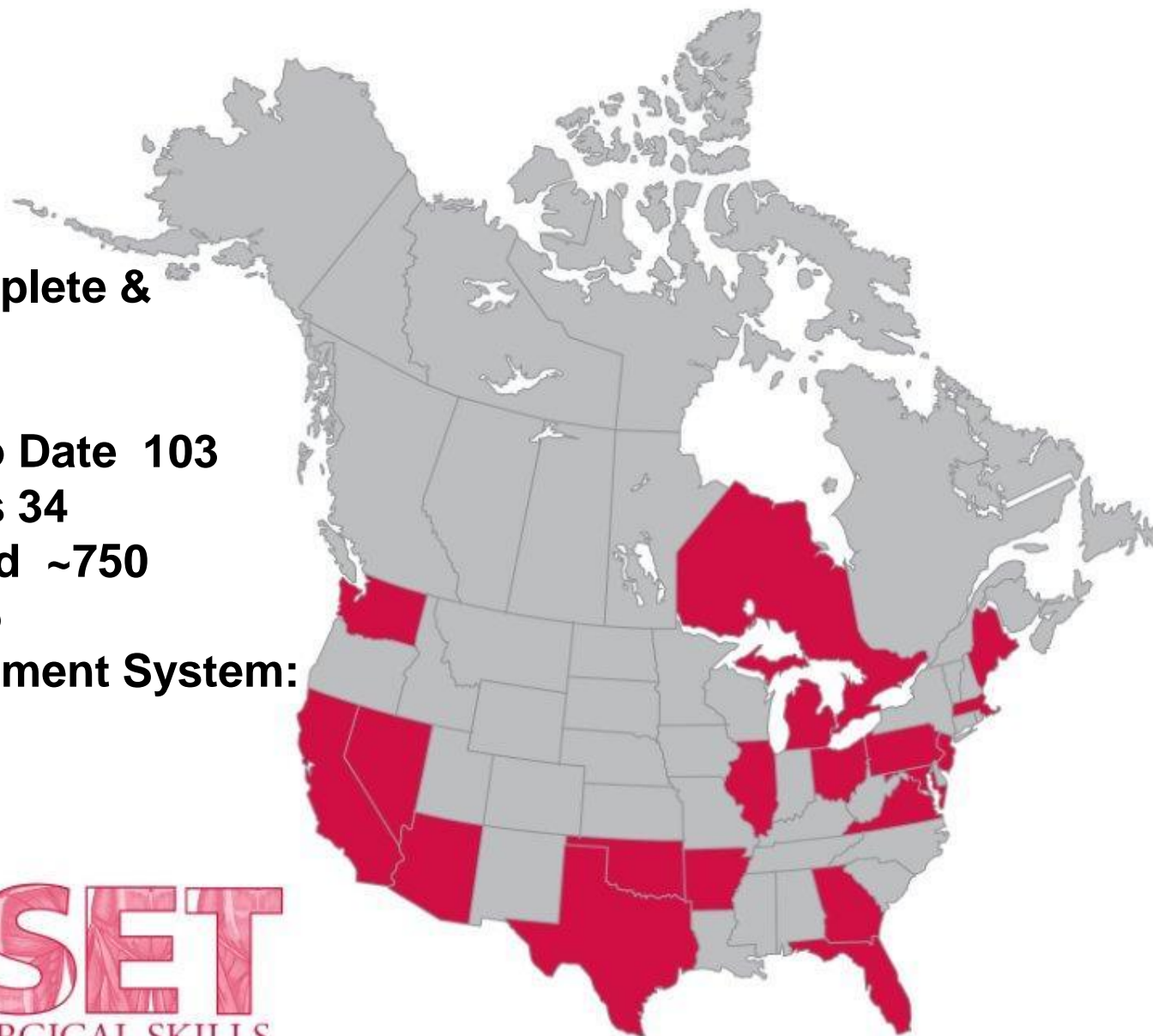
Courses held to Date 103

Number of sites 34

Students trained ~750

Instructors: 165

**Course Management System:
March 2013**



ASSET
ADVANCED SURGICAL SKILLS
FOR EXPOSURE IN TRAUMA

45 states

Chili

Pakistan



Total Courses	530
2012 Completed	40
Students trained	7000
Instructors	125

3rd edition Spanish, French

Saudi Arabia



- **e-version almost ready**
 - beta testing with committee
- **program revisions for fall 2013 release**
- **8 courses scheduled between now and April 2013**
 - 131 to date; 1, 875 student

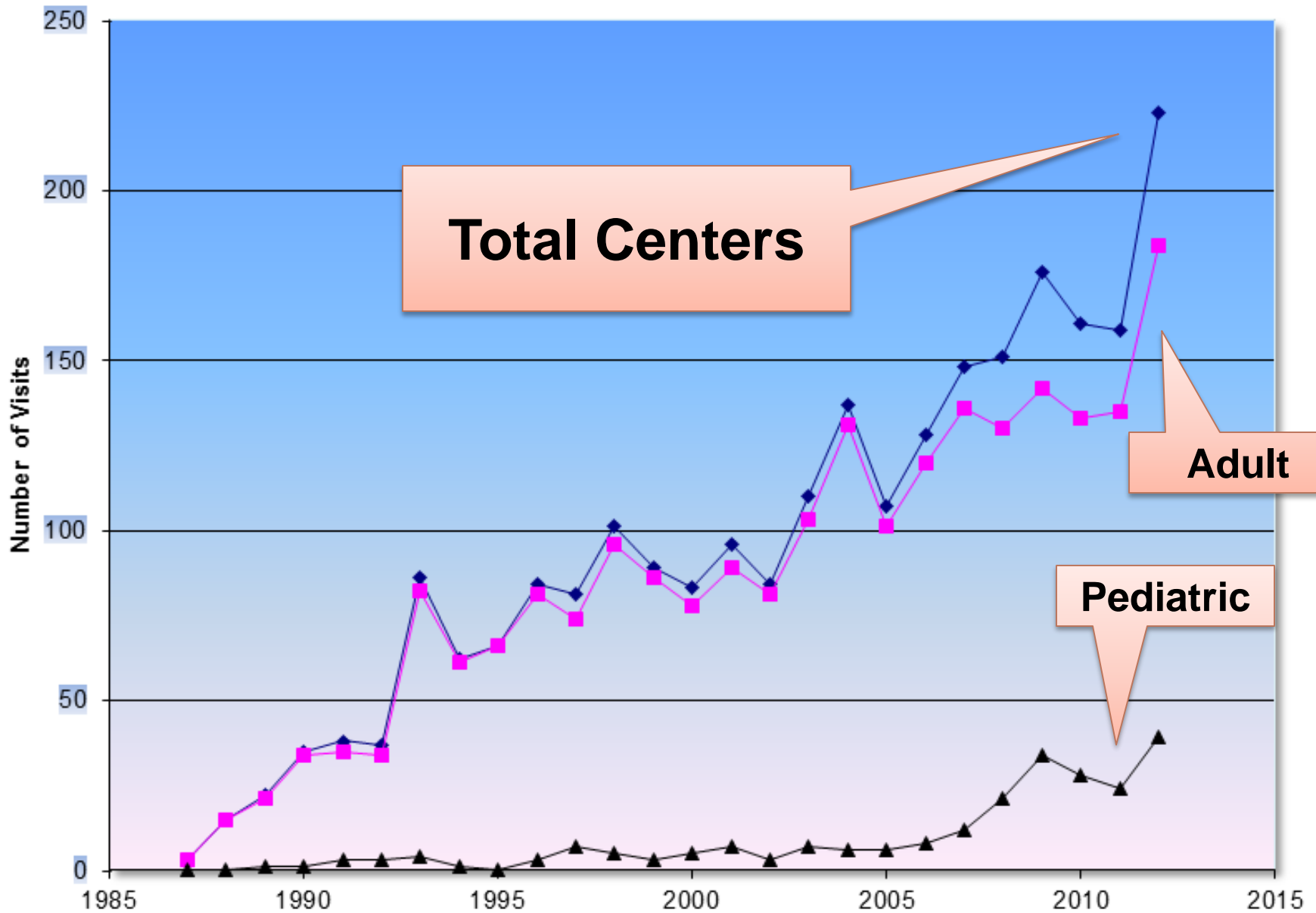
QUALITY & VALUE

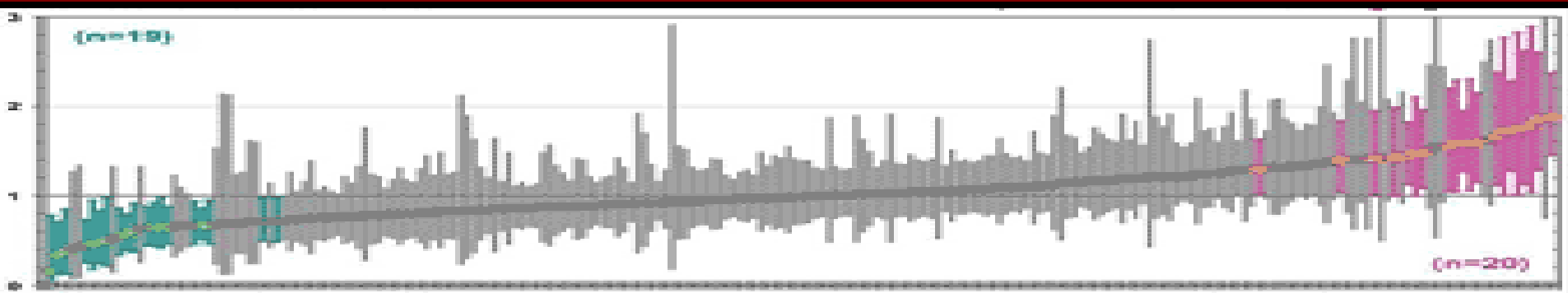
QUALITY AND SAFETY

What does the American College of Surgeons do to improve patient quality and safety?

The American College of Surgeons has developed a way for hospitals to measure performance now used in over 170 hospitals across the country.

ACS Visits 1987-2012





INTERNATIONAL

International Affairs



ACS GLOBAL

How can we work together more effectively to advance the cause of the injured?

Can the COT morph and change to meet needs across the globe?

How can we partner with other International Societies with like minded ideals?



International Injury Care Committee

A new structure within the COT.....

International Region Chiefs, ATLS

International Leaders, key members of the National COT and a Diplomatic Core charged with:

- Developing new relationships*
- Fostering understanding, trust and collaboration*





Ideas: Global Collaboration Next Steps

- *International Trauma Data Bank (ITDB)*
- *Relevant Standards for Trauma Centers*
- *Relevant Trauma System Assessment*
- *Education/TEAM*





Education

Advocacy

Quality

Advancing the cause of the injured patient through education, advocacy and quality improvement based on a foundation of understanding, trust, collaboration and free exchange of ideas.

6. Expectations

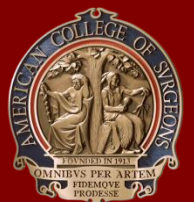
EMS

Hospitals

**All Hospitals are
NOT the same**

EPIPHANY

**American College of
Surgeons Trauma Program
as a MODEL for
EXCELLENCE / QUALITY**



EMS ERRORS

As perceived by Trauma Centers

EPIPHANY

7. Expectations Disaster Medical Responses

**8. Putting it all
together
FOR THAILAND**

EPIPHANY

OPPORTUNITIES for Thailand